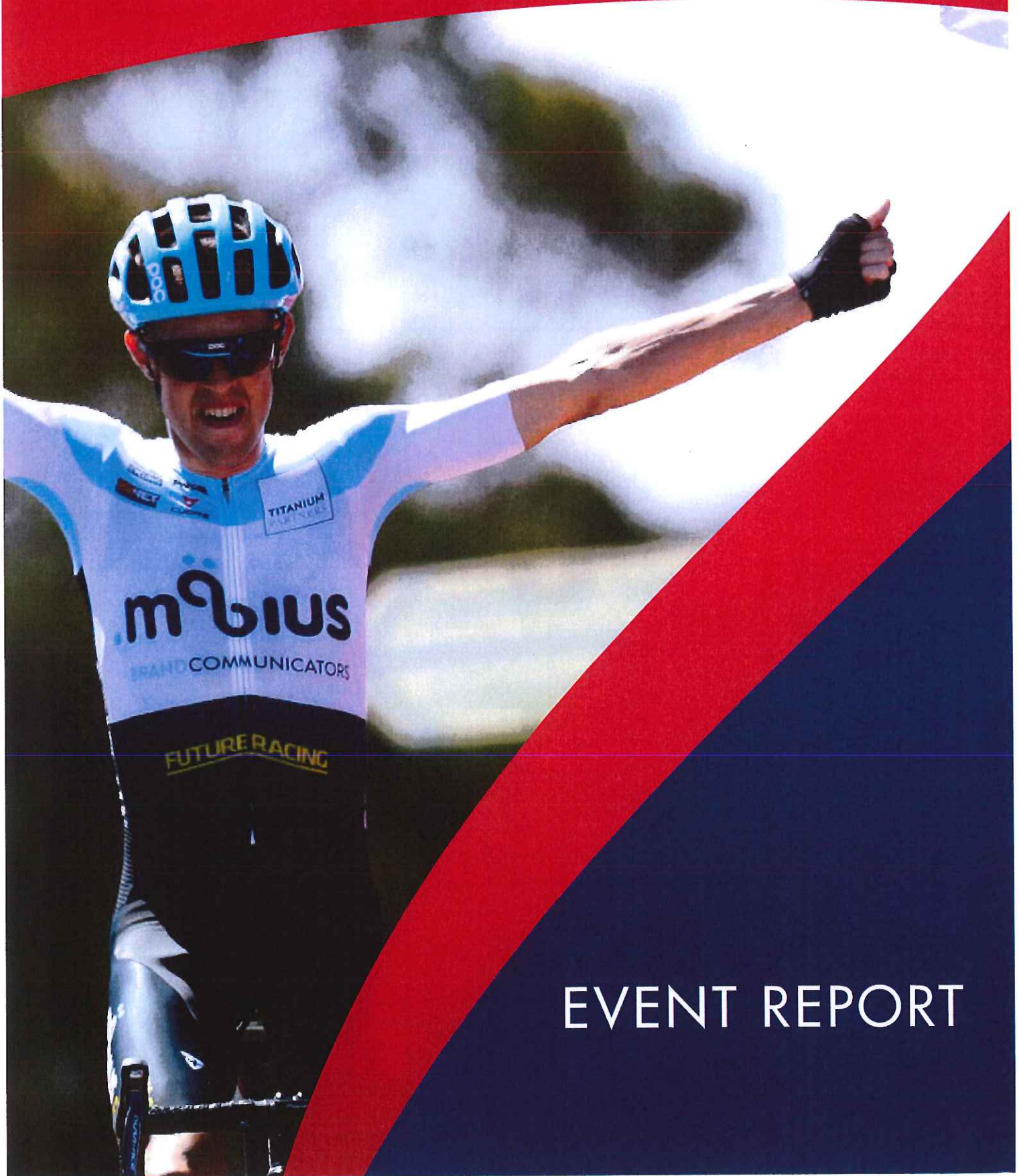




2016 TOUR OF TASMANIA



EVENT REPORT

FOREWORD/INTRODUCTION

I take great pride and pleasure in thanking you for your involvement in the 2016 Spirit of Tasmania Tour of Tasmania, regarded as one of the pinnacle cycling events in the National Road Series calendar.

Once again, this event proved a great opportunity to showcase the amazing scenery and local excitement of Tasmania to the rest of the country and we were even fortunate enough to have had visitors from as far as the United Kingdom. It was also a pleasure to witness the local communities enjoy the talent of the cyclists who put on a show on every stage across the five gruelling days of the Tour.

Spirit of Tasmania have shown incredible support towards this event, the sport of cycling, and to the beautiful state of Tasmania. With their on-going commitment, we can continue to develop Australia's young and up-and-coming cyclists, whilst putting on a competitive, and safe, event.

I would like to thank all the sponsors and local councils that have helped make the event possible. To the local council partners – thank you for your support. A special mention to Tasmania Police, Cycling Australia, Cycling Tasmania and all the officials and volunteers who make this such a special event.

The course this year did not disappoint – with NSW talent Ben Dyball from Mobius Future Racing Team proving the consummate professional to come out on top of the General Classification.

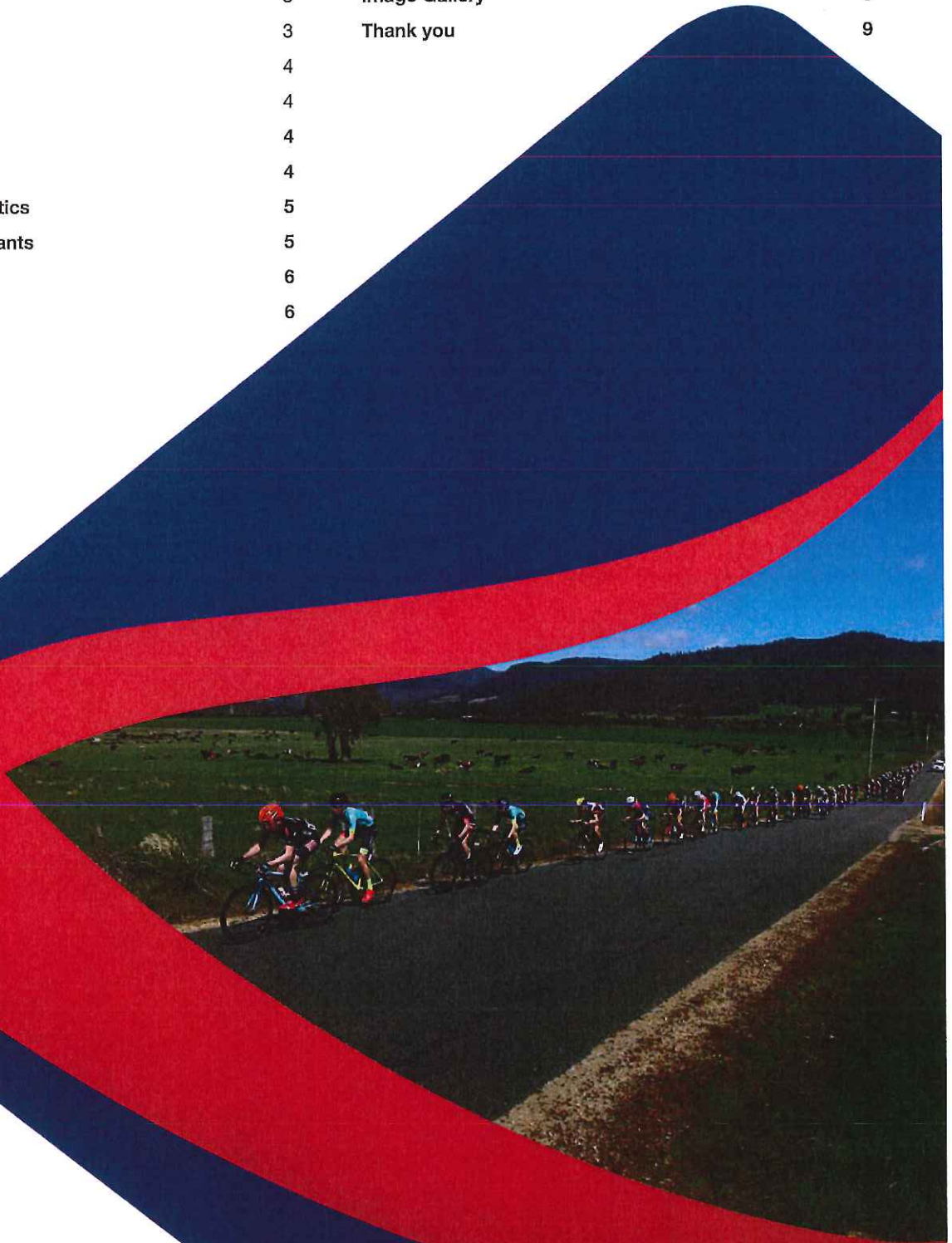


John Trevorrow
Race Director



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ABOUT THE EVENT

SPIRIT OF TASMANIA TOUR OF TASMANIA

The Spirit of Tasmania Tour of Tasmania is a historical stage cycling event that commenced in 1930 and was held across five days in 2016.

Over many years, the Spirit of Tasmania Tour of Tasmania has played a key role in identifying and showcasing the future talent of Australian cycling. The Tour travels through picturesque Tasmanian terrain that is renowned for delivering high excitement and intense competition. Past winners of the Tour of Tasmania include the legendary Cadel Evans, Richie Porte, Nathan Haas, Bernard Sulzberger, Lachlan Norris, Cameron Meyer, Jack Haig and Patrick Bevin.

In 2016 the Tour was based in Northern Tasmania to showcase the variety of cycling courses that the North has to offer; from stages which rise to the peaks of the highest mountains, through to the undulating hills of the open plains.

Hudson Civil Products Prologue Wednesday 5 Oct 2016

Bicycle Beer Stage 1 Thursday 6 Oct 2016

LAFM Stage 2 Friday 7 Oct 2016

Events Tasmania Stage 3 Saturday 8 Oct 2016

Cradle Coast Sports & Events Stage 4 Sunday 9 Oct 2016



HONOUR ROLL

| | | |
|------|--------------------|-----|
| 2015 | Benjamin Hill | VIC |
| 2014 | Patrick Bevin | NZL |
| 2013 | Jack Haig | VIC |
| 2011 | Nathan Haas | QLD |
| 2012 | Lachlan Norris | VIC |
| 2010 | Gordon McCauley | NZL |
| 2009 | Bernard Sulzberger | TAS |
| 2008 | Richie Porte | TAS |
| 2007 | Cameron Meyer | WA |
| 2006 | Kristian House | UK |
| 2005 | Shaun Higginson | NSW |

As well as the overall race honours, riders competed for the following classifications:

SPIRIT OF TASMANIA

General Classification



EURPORCAR

Sprint Classification



BICYCLE BEER

King of the Mountain Classification



CRADLE COAST SPORTS AND EVENTS

Most Aggressive Rider Classification



CHILLI FM

Young Rider Classification



SUBARU NATIONAL ROAD SERIES

The Spirit of Tasmania Tour of Tasmania is an important event in the 2016 Subaru National Road Series. The NRS individual aggregate is a points-based competition for individual riders. Points are collected for placings in NRS races and the rider with the most points is the leader of the aggregate. The NRS Teams aggregate is also a points-based competition for registered NRS teams. Points are collected for starting NRS races and for placing in NRS races. The team with the most points is the leader of the aggregate.

STAGE MAPS



HUDSON CIVIL PRODUCTS PROLOGUE

Wednesday 5 October 2016

670m

Brisbane Street West, Launceston

The 670m course took riders up the well-known local climb, nicknamed the “mini Alpe d’Huez”. The narrow and technical route, provided an exciting opening to the 2016 Spirit of Tasmania Tour of Tasmania for spectators.



BICYCLE BEER STAGE 1

Thursday 6 October 2016

115.9km

George Town to Grindelwald Road Race

The George Town to Grindelwald road race began with a gradual hill climb before a steep descent brought the riders back onto a course route that has been used in previous Tours. Riders then crossed the batman bridge and rode along the banks of the Tamar River before reaching the final climb of the day in the last 10km that produced some great attacks.



LAFM STAGE 2

Friday 7 October 2016

91.0km

Devonport to Penguin road race

Starting in Devonport, home of the naming rights sponsor; Spirit of Tasmania riders embarked on a 91km challenging course to Penguin, which featured two short, but tough hill climbs. The last 30km was fast paced as the riders descended from the final climb, down to the coastal town of Penguin.



EVENTS TASMANIA STAGE 3

Saturday 8 October 2016

103.8km

Launceston to Poatina Road Race

Starting at the Silverdome in Launceston, the course took riders on a relatively flat route into the Northern Midlands, before the final 24km climb. The course was all uphill from there to the Poatina Summit.



CRADLE COAST SPORTS & EVENTS STAGE 4

Sunday 9 October 2016

54km

Devonport

The 2016 Spirit of Tasmania Tour of Tasmania returned to Devonport for the final day of racing with a Criterium to decide this year's result.

This stage was one for the sprinters with a flat course around the coastal streets, which resulted in a close finish.

RESULTS

| | |
|---|--|
| Tour of Tasmania General Classification: | Ben Dyball (Mobius Future Racing Team) |
| Europcar Sprint Classification: | Anthony Giacoppo (Avanti Isowhey Sport) |
| Bicycle Beer King of the Mountain Classification: | Matthew Clark (Satalyst Verve Racing) |
| Chilli FM Young Rider Classification: | Dylan Sunderland (State of Matter MAAP) |
| Cradle Coast Sports & Events Most Aggressive Rider Classification: | |
| Stage 1: | Edward Clemens (Oliver's Real Food Racing) |
| Stage 2: | Matthew Clark (Satalyst Verve Racing) |
| Stage 3: | Lachlan Norris (Satalyst Verve Racing) |
| Stage 4: | Bernard Sulzberger (Tasmania Institute of Sport Racing Team) |
| Teams Classification: | Avanti Isowhey Sport |

ECONOMIC IMPACT STATISTICS



The Spirit of Tasmania Tour of Tasmania is a great showcase of the state of Tasmania and injects important revenue into the towns and local regions.

It is estimated that 300 competitors, support staff, crew, officials, media and volunteers were directly associated with the event. This figure does not include spectators of the event and equates to a significant economic benefit for the towns within the northern regions of Tasmania. All staff except for police, were from interstate.

Teams and staff stayed in local accommodation in Launceston and Devonport as well as surrounding areas including George Town, Hadspen, Sidmouth and Kelso.

Teams and staff all required meals, petrol and supplies for the 5 days of the Tour. In addition, 60% of teams reported engaging in some form of local entertainment during their visit to the region. Based on the average spend of \$215 per person per day, across 6 days (on average, teams and staff stayed an additional day before/after the Tour) this represents a direct economic impact of \$450,000 to Tasmania.

Travel to Tasmania was mostly by plane, however 30 vehicles and over 55 passengers travelled on the Spirit of Tasmania.



SPECTATORS & PARTICIPANTS

A majority of spectators were local to the area and came to support a national event in their own backyard. Without the support of the local people, the event would not be what it is today.

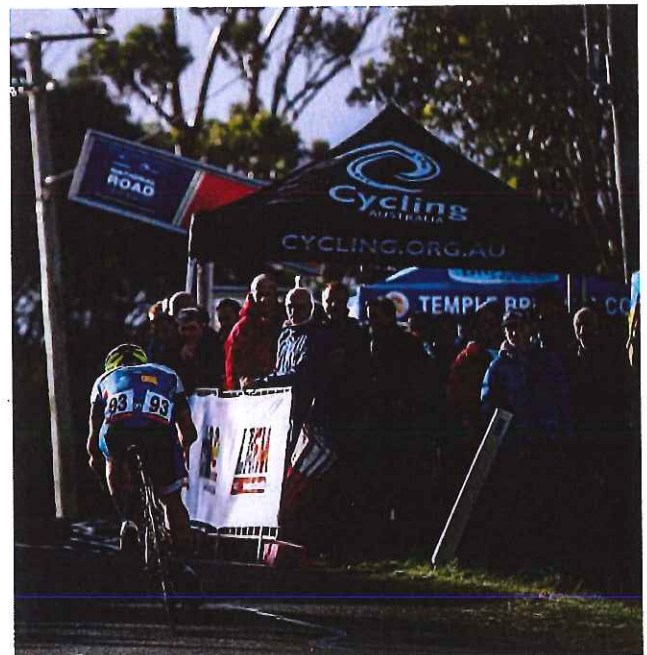
Of the spectators surveyed, 35% were attending the event for the first time. This is a great result to see the event continuing to expand and grow.

65% of people believed that the primary benefit for the event was not spectating the cycling, but the influx of people and the money into the local economies of the region and a boost in tourism to Tasmania.

Almost 20% of visitors were from interstate to support the event and the NRS.

Spectators travelled from around Tasmania to see the event with postcodes recorded from 7005, 7015, 7216, 7258, 7249, 7923, 7850, 7316, 7320, 7211, 7171, and 7113 as well as others.

100 riders were entered into the event from 13 teams. There were 18 participants entered as individual riders. Of the total field, there were 6 international riders who travelled to Australia specifically to attend the event bringing to light the momentum of the events status in the NRS.



FINANCIALS

2016 SPIRIT OF TASMANIA TOUR OF TASMANIA

Financial Statement of Event

Income

| | |
|---------------------|---------------------|
| Entry Fees | \$27,000.00 |
| Sponsorship Revenue | \$59,486.00 |
| Host City Revenue | \$40,000.00 |
| Government Funding | \$55,000.00 |
| Total income | \$181,486.00 |

Expense

| | |
|------------------------------|--------------------|
| Infrastructure | \$2,470.00 |
| Signage | \$4,160.14 |
| Contract Services | \$18,250.00 |
| Traffic Management & Permits | \$1,930.00 |
| Athlete and Rider Services | \$15,450.00 |
| Transport | \$6,900.00 |
| Travel & Accommodation | \$39,456.13 |
| Workforce | \$11,000.00 |
| Media and Marketing | \$19,832.50 |
| Other | \$2,204.80 |
| Labour | \$64,900.00 |
| Total Expense | \$186,553.57 |
| Net Profit (Loss) | -\$5,067.57 |

Verified by:



David Ferrier
Chief Executive Officer
GTR Events

16.02.2017

VOLUNTEERS

Volunteers played a key role in the success of the event with over 25 individuals recruited from Rotary and Lions Clubs surrounding each stage. Volunteers were provided with key training and support in their roles, as well as uniform and lunch. Each community group was also provided a \$50 per person donation to put towards their club fundraising for helping at the event. Our investment in volunteering helped reduce the other areas of spend such as policing costs, course marshalling and demonstrated our commitment to give local people the opportunity to be involved in an event of national standard.

We have received only positive feedback from our volunteers, who thoroughly enjoyed the experience and are very interested in assisting again next year.



MEDIA COVERAGE

BROADCAST ENGAGEMENT

The Spirit of Tasmania Tour of Tasmania is a five day road race for elite men that takes place in all of what the northern region of Tasmania has to offer, showcasing the area both nationally and internationally via print, digital and broadcast media.

The Spirit of Tasmania Tour of Tasmania highlights footage was shown on Full Cycle program, via channel 9 and FoxSports. The Tour also had dedicated exposure online via the Subaru NRS website. Regular content was produced throughout the duration of the event including live results, news, rankings, schedules, team information, event/spectator information and video and image galleries.

In addition, Cycling Australia produced a short daily highlights feature packaged and hosted on NRS and CA web platforms as well as YouTube with a total viewing time of 68 hours watched.

Social media platforms such as Facebook, Instagram and Twitter continue to provide a massive benefit to the overall broadcasting of this event.



COMMUNITY ENGAGEMENT



FACEBOOK

- Through the 'Summer of Cycling' facebook page, posts of the event were seen by users almost 48,000 times and reached 23,000 users.
- The event was viewed by an international audience with users tuning in to Facebook live broadcasts and engaging in posts from countries such as Spain, Belgium, Malaysia and the UK.

INSTAGRAM

- On Instagram the hashtags #tot16 and #nrs16 were engaged with approximately 1,000 times each and total engagement of all posts of the event was 1,321 users.

TWITTER

- Twitter coverage of the event amassed a huge 215,000 organic impressions and was engaged with by almost 10,000 users.

RADIO

- LA FM, Launceston. Demographic: 35yrs+
- SEA FM, Hobart and Burnie. Demographic 16-29yrs

There were 80 x 30 second radio commercials scheduled per station promoting the event in the 2 weeks prior to the commencement day and during the time of the tour.

Live broadcasts using resources such as Facebook and Twitter allowed interested stakeholders to keep up to date with the racing in real time and feedback overall was that the coverage was informative and well received.

GTR Events continue to push this technology forward and bring a new way of viewing events

GTR Events was commended by teams for their in-depth interviews with riders and teams and for an effective and engaging presence on social media platforms throughout the event.

This provided a great amount of coverage of local businesses both directly through conversation and indirectly by staging interviews outside of local venues and points of interest.

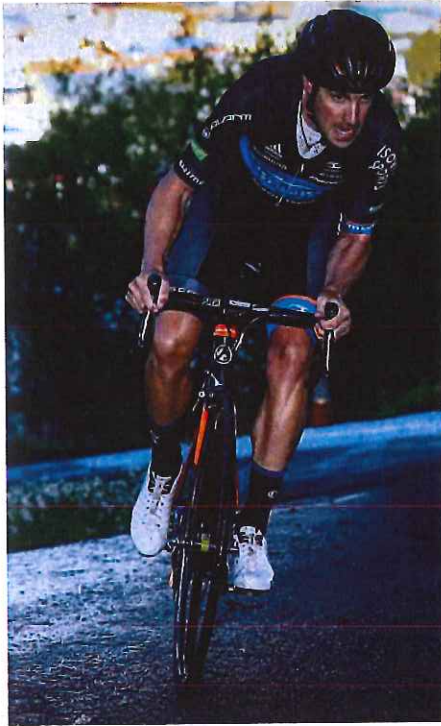
In partnership with LAFM and Spirit of Tasmania, GTR Events hosted two free participation community rides in Grindelwald and Devonport on the stage courses. The local community loved taking part in these events and then remained to watch the pro's battle it out on the same circuit which they just rode.

Local children were also encouraged to partake in a colouring competition.

On Monday the 3rd October, Jake Oliver from TIS Dulux Racing Team, visited the Devonport City Council School Holiday Program to give kids a glimpse into his life as a cyclist. A highlight for many of the kids was getting to lift the lightweight bike!

The kids asked him lots of different questions, before he gave out the Spirit of Tasmania Tour of Tasmania colouring in posters, and then stayed to help out serving lunch.





THANK YOU

Over 15 organisations and 75 staff played key roles in the development and delivery of the Tour of Tasmania. This included several government agencies from each of host towns, local Authorities, commercial business, and voluntary organisations. We offer our sincere thanks and appreciation to everyone that was involved in this highly successful event.

NAMING RIGHTS PARTNER



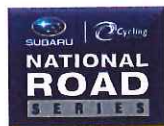
EVENTS PARTNERS



COUNCIL PARTNERS



NATIONAL ROAD SERIES PARTNERS

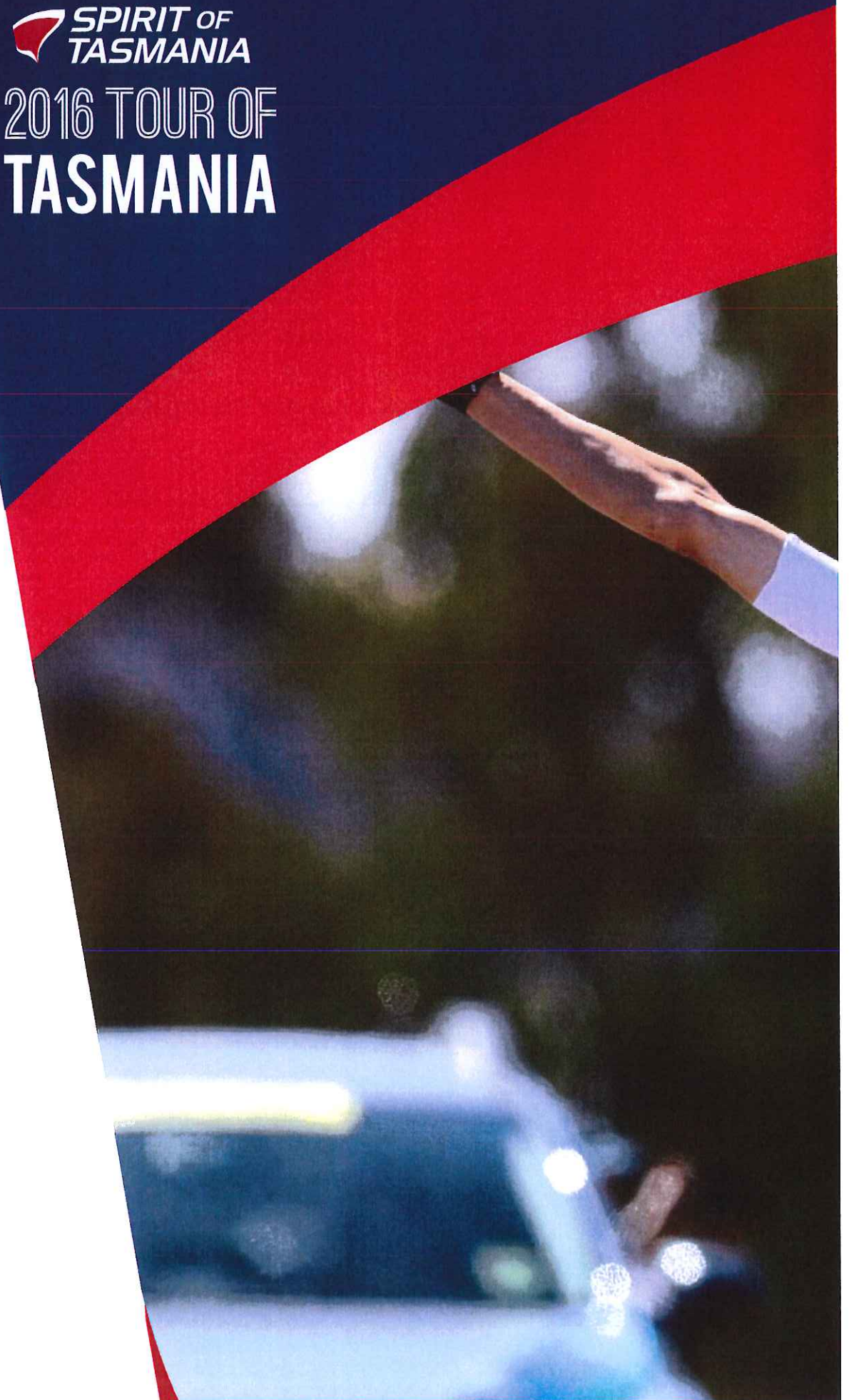


EVENT DELIVERY PARTNERS



 **SPIRIT OF
TASMANIA**

**2016 TOUR OF
TASMANIA**



Public Interest Disclosures Act 2002

**Northern Midlands Council
Procedures**

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I Statement of Support

The Northern Midlands Council is committed to the aims and objectives of the *Public Interest Disclosures Act 2002* (the Act). It does not tolerate improper conduct by its employees, officers or members, or the taking of detrimental action against those who come forward to disclose such conduct.

The Northern Midlands Council recognises the value of transparency and accountability in its administrative and management practices, and supports the making of disclosures that reveal the type of conduct to which the Act is directed.

The Northern Midlands Council will take all reasonable steps to protect people who make such a disclosure from any detrimental action in reprisal for making the disclosure, and to protect their welfare. It will also afford natural justice to all parties involved in the investigation of a disclosure.

2 Purpose of these procedures

These procedures establish a system for reporting disclosures of improper conduct or detrimental action by members, officers or employees of the Northern Midlands Council. The procedures are also intended to assist its members, officers and employees to understand the way in which the Act operates and needs to be administered.

The system created by these procedures provides for such disclosures to be made to the General Manager (the Principal Officer) or to a delegated Public Interest Disclosure Officer. Disclosures may be made by people who are “public officers” with the Northern Midlands Council. People who are or have been “contractors” with Northern Midlands Council for the supply of goods or services can make disclosures to the Ombudsman or Integrity Commission. The meaning of public officers and contractors is explained later in this document.

These procedures are designed to complement normal communication channels between supervisors and employees. Employees are encouraged to continue to raise appropriate matters at any time with their supervisors, and to use existing grievance procedures within the organisation where appropriate

- Employee Code of Conduct Policy
- Issue Resolution Policy & Procedure
- Workplace Behaviour Policy

The procedures have been prepared in accordance with Guidelines and Standards published by the Ombudsman under s 38(1)(c) of the Act. These Guidelines and Standards can be seen on the Ombudsman’s website at www.ombudsman.tas.gov.au.

3 The purpose of the Act

The Act commenced operation on 1 January 2004. It was substantially amended by the *Public Interest Disclosures Amendment Act 2009*, following a major review of the Act, and these procedures reflect those amendments. The amendments took effect on 1 October 2010.

The purposes of the Act are contained in its long title. These are:

- to encourage and facilitate disclosures of improper conduct by public officers and public bodies;
- to protect persons making those disclosures, and others, from detrimental action;
- to provide for the matters disclosed to be properly investigated and dealt with; and
- to provide all parties involved in the disclosures with natural justice.

The public interest is served by providing an avenue for persons to report improper conduct and be protected for doing so.

4 How the Act works

Briefly, the Act works in this way:

- it gives certain people – “public officers” and “contractors” – the right to make a disclosure about “improper conduct” or “detrimental action” to certain integrity agencies, other persons and bodies (Part 2 of the Act, particularly s 6);¹
- it provides certain statutory protections for protected disclosures (Part 3);
- it dictates how the recipient of the disclosure is to deal with it (Parts 4 to 8);
- it treats the Ombudsman as the oversight agency in relation to the operation of the Act, including the default investigator, monitor of investigations by public bodies, and setter of standards under the Act;

¹ Note that s 7A of the Act permits a person to whom a disclosure may be made under Part 2 of the Act to treat a person who is not a public officer or contractor as a contractor for the purposes of the Act, if they consider that it would be in the public interest to do so. A disclosure by a contractor is not necessarily protected if made to a public body, so referral should be made to the Ombudsman or the Integrity Commission.

- where the disclosure is handled by the Ombudsman or a public body, it requires a preliminary determination as to whether the protected disclosure is a “public interest disclosure” (ss 30 and 33). In other words a disclosure which, in the case of decision-making by the Ombudsman, meets the requirements of s 30(2), or, in the case of decision-making by the public body, meets the requirements of s 33(2);
- subject to exceptions, it requires investigation by the Ombudsman or public body of any protected disclosure which is found to be a public interest disclosure (ss 39 and 63);
- it requires such investigation to be conducted as soon as practicable (ss 39A and 77A);
- it controls the manner in which a disclosure is investigated, and provides powers in this respect;
- in the case of investigation by the Ombudsman, it gives the Ombudsman the power to recommend that action be taken in light of the investigation (s 56); and
- in the case of an investigation by a public body which results in a finding that the alleged conduct occurred, it obliges the public body to take action to prevent that conduct from continuing or recurring, and to take action to remedy any harm or loss which may have arisen (s 75).

A flow chart, which depicts the way in which a public body should deal with a disclosure made to it under the Act, is at Attachment I to this document. It is important to note that a person does not have to expressly reference the Act when making a disclosure in order to be eligible for protection, if all the requirements in the Act are otherwise met.

5 Comparison with the Integrity Commission Act

The Act and the *Integrity Commission Act 2009* (IC Act) work very differently.

Perhaps the most important difference is that the IC Act does not contain any provisions which protect a person who makes a complaint under that Act from detrimental action by way of reprisal. The provision of such protection is a key feature of the Act.

Other important differences are:

- the fact that anyone can make a complaint under the IC Act, whereas the right to make a disclosure under the Act is given only to a current public officer and a contractor;

- in the types of conduct to which the Act applies;² - the fact that a disclosure may be made under the Act about proposed conduct, whereas the IC Act only concerns past conduct;
- the fact that a disclosure under the Act may be oral, whereas a complaint under the IC Act must be in writing; and
- the different processes which each Act applies to a matter brought forward under it.

A person who is trying to decide which Act to proceed under should consider seeking legal advice on what is the best course for them to take.

It is possible for a disclosure which is made under the Act to be dealt with under the IC Act – see Part 4A of the Act.

6 Key terms

6.1 The right to make a disclosure

The right to make a disclosure under the Act is given by s 6 of the Act. That states:

6. *Disclosures about improper conduct or detrimental action*
- (1) *A public officer who believes that another public officer or a public body –*
- (a) *has engaged, is engaging or proposes to engage in improper conduct in their capacity as a public officer or public body; or*
- (b) *has taken, is taking or proposes to take detrimental action in contravention of section 19 –*
- may disclose that improper conduct or detrimental action in accordance with this Part.*
- (2) *A contractor who believes that the public body with which the contractor has entered into a contract –*
- (a) *has engaged, is engaging or proposes to engage in improper conduct in its capacity as a public body; or*

² The Act concerns “improper conduct”, which embraces “corrupt conduct”. The IC Act concerns “misconduct” only and it is unclear as to the extent to which corrupt conduct would be able to be investigated. The definitions of these expressions used in the two Acts do not align.

(b) has taken, is taking or proposes to take detrimental action in contravention of section 19 –

may disclose that improper conduct or detrimental action in accordance with this Part.

As can be seen from the emphasis given to certain expressions in this version of s 6, the specific meanings given to a number of expressions are key to its operation. These are:

- “public officer”
- “public body”
- “contractor”
- “improper conduct”
- “detrimental action”

Because of the way that the expression “improper conduct” is defined in s 3 of the Act, a further expression is also very important. This is the expression “corrupt conduct”.

Each of these expressions is now explained.

6.2 “Public officer” and “public body”

These expressions are defined in ss 3 and 4 of the Act, in this way:

3. *Interpretation*

"public body" means a public body referred to in section 4;

"public officer" means a public officer referred to in section 4;

4. *Public bodies and officers*

(1) Subject to subsection (3), the following bodies and authorities are public bodies for the purposes of this Act:

- (a) the Parliament of Tasmania;*
- (b) a State Service Agency;*
- (c) the Police Service;*
- (d) a council;*
- (e) a Government Business Enterprise;*
- (f) a State-owned Company;*

- (g) a council-owned company;
 - (h) a body or authority, whether incorporated or not, whose members or a majority of whose members are appointed by the Governor or a Minister;
 - (i) any other prescribed body or authority, whether incorporated or not –
 - (i) to which any money is paid by way of appropriation from the Public Account; or
 - (ii) over which the Government or a Minister exercises control.
- (2) Subject to subsection (3), the following persons are public officers for the purposes of this Act:
- (a) a Member of Parliament;
 - (b) a councillor;
 - (c) a member, officer or employee of a public body;
 - (d) a member of the governing body of a public body;
 - (e) an employee of a council;
 - (f) any person performing functions under the Parliamentary Privilege Act 1898;
 - (g) a person employed in an office of a Minister, Parliamentary Secretary or other Member of Parliament whether in accordance with the State Service Act 2000, Parliamentary Privilege Act 1898 or otherwise;
 - (h) any person performing functions under the Governor of Tasmania Act 1982;
 - (i) a person appointed to an office by the Governor or a Minister under an Act
- (3) The following bodies are not public bodies for the purposes of this Act:
- (a) a court;
 - (b) a tribunal;
 - (c) the Tasmanian Industrial Commission;
 - (d) the Integrity Commission;

- (e) *any other prescribed body.*
- (4) *The following persons are not public officers for the purposes of this Act:*
 - (a) *the Governor of Tasmania;*
 - (b) *a judge of the Supreme Court;*
 - (c) *the Associate Judge of the Supreme Court;*
 - (d) *a magistrate of the Magistrates Court;*
 - (e) *the Director of Public Prosecutions;*
 - (f) *any other prescribed person.*

The Northern Midlands Council is a “public body”, as so defined.

Further, any member, officer or employee of Northern Midlands Council is a “public officer”, as so defined.

Note that the right which s 6 of the Act gives to a public officer to make a disclosure must be exercised whilst the person is still a public officer. It is not a requirement that a public officer refer to the Act, or even have knowledge that the Act exists, to make a disclosure which may be protected under the Act.

6.3 “Contractor”

This expression is defined in s 3 of the Act, in this way:

3. Interpretation

"contractor" means –

- (a) *a person who at any time has entered into a contract with a public body for the supply of goods or services to, or on behalf of, the public body; or*
- (b) *an employee of the contractor; or*
- (c) *a subcontractor engaged by the contractor to fulfil all or part of a contract with a public body for the supply of goods or services to, or on behalf of, the public body;*

This definition has the effect that a person may exercise the right given to a contractor by s 6 of the Act even though the contract which they held with the public body is now over. Note that contractors cannot make a protected disclosure to a public body and should be referred to the Ombudsman or Integrity Commission.

6.4 “Improper conduct” and “corrupt conduct”

These expressions are also defined in s 3 of the Act, in this way:

3. Interpretation

"improper conduct" means –

- (a) conduct that constitutes an illegal or unlawful activity; or
- (b) corrupt conduct; or
- (c) conduct that constitutes maladministration; or
- (d) conduct that constitutes professional misconduct; or
- (e) conduct that constitutes a waste of public resources; or
- (f) conduct that constitutes a danger to public health or safety or to both public health and safety; or
- (g) conduct that constitutes a danger to the environment; or
- (h) misconduct, including breaches of applicable codes of conduct; or
- (i) conduct that constitutes detrimental action against a person who makes a public interest disclosure under this Act –

that is serious or significant as determined in accordance with guidelines issued by the Ombudsman;

Note that paragraph (b) leads to another definition in s 3, being that of “corrupt conduct” –

"corrupt conduct" means –

- (a) conduct of a person (whether or not a public officer) that adversely affects, or could adversely affect, either directly or indirectly, the honest performance of a public officer's or public body's functions; or
- (b) conduct of a public officer that amounts to the performance of any of his or her functions as a public officer dishonestly or with inappropriate partiality; or
- (c) conduct of a public officer, a former public officer or a public body that amounts to a breach of public trust; or
- (d) conduct of a public officer, a former public officer or a public body that amounts to the misuse of information or material acquired in the course of the performance of their functions as such (whether for the benefit of that person or body or otherwise); or
- (e) a conspiracy or attempt to engage in conduct referred to in paragraph (a), (b), (c) or (d);

Note that, for the right of disclosure under s 6 to apply, the improper conduct (including corrupt conduct) must be serious or significant as determined in accordance with guidelines issued by the Ombudsman. The guidelines can be accessed at www.ombudsman.tas.gov.au.

Examples of “corrupt conduct”

- A public officer takes a bribe in exchange for the discharge of a public duty;
- a public officer favours unmeritorious applications for jobs or permits by friends and relatives; and
- a public officer sells confidential information.

Examples of other types of “improper conduct”

- To avoid closure of a town’s only industry, an environmental health officer ignores or conceals evidence of illegal dumping of waste; and
- a building inspector tolerates poor practices and structural defects in the work of a leading local builder, giving rise to a risk to public health or safety.

6.5 Detrimental action

This expression is defined in s 3 of the Act, in this way:

"detrimental action" includes –

- (a) *action causing injury, loss or damage; and*
- (b) *Intimidation or harassment; and*
- (c) *discrimination, disadvantage or adverse treatment in relation to a person's employment, career, profession, trade or business, including the taking of disciplinary action; and*
- (d) *threats of detrimental action;*

Note that the right to make a disclosure in relation to detrimental action under s 6 relates to detrimental action taken in contravention of s 19 of the Act. Section 19 is in these terms:

19. Protection from reprisal

- (1) *A person must not take detrimental action against a person in reprisal for a protected disclosure.*

Penalty:

Fine not exceeding 240 penalty units or imprisonment for a term not exceeding 2 years, or both.

- (2) *A person takes detrimental action in reprisal for a protected disclosure if –*
- (a) *the person takes or threatens to take the action because –*
- (i) *a person has made, or intends to make, a protected disclosure; or*
- (ii) *the person believes that a person has made or intends to make the protected disclosure; or*
- (b) *the person incites or permits another person to take or threaten to take the action for either of those reasons.*
- (3) *In determining whether a person takes detrimental action in reprisal, it is irrelevant whether or not a reason referred to in subsection (2) is the only or dominant reason as long as it is a substantial reason.*

The effect of s 19 is that reprisal must have been a substantial reason behind the detrimental action taken, though other reasons may exist.

Examples of detrimental action are:

- refusal of a deserved promotion;
- demotion, transfer, isolation in the workplace or changing a person's duties to their disadvantage;
- threats, abuse or other forms of harassment directly or indirectly against the discloser, his or her family or friends; and
- discrimination against the discloser or his or her family and associates in applications for jobs, permits or tenders.

7 The reporting system

7.1 To whom a disclosure may be made – general principles

For the protections in the Act to apply, a disclosure must be made to the right person or body. Section 7 of the Act deals with this subject, and the following table summarises its effect:

| Officer or public body to which the disclosure relates | Person to whom the disclosure may be made |
|--|--|
| a member, officer or employee of a public body other than the Police Service or a State Service Agency | that public body; or the Integrity Commission; or the Ombudsman |
| a member, officer or employee of a public body that is a State Service Agency | that State Service Agency; or the Integrity Commission; or the Ombudsman |
| the principal officer of a public body or State Service Agency | the Ombudsman; or the Integrity Commission |
| a member of the Police Service, other than the Commissioner of Police | the Commissioner of Police |
| the Commissioner of Police | the Ombudsman |
| a member of the Legislative Council | the President of the Legislative Council |
| a member of the House of Assembly | the Speaker of the House |
| a councillor, within the meaning of the <i>Local Government Act 1993</i> | the Ombudsman |
| a person employed under the provisions of the <i>Parliamentary Privilege Act 1898</i> | the Ombudsman; or the Integrity Commission |
| the Auditor-General | the chairman of the Public Accounts Committee |
| the Ombudsman | the Joint Standing Committee on Integrity |
| a person employed in an office of a Minister, Parliamentary Secretary or other Member of Parliament | the Ombudsman |
| in any other case, including if the disclosure is about a public body as opposed to an individual public officer | the Ombudsman; or the Integrity Commission |

Hence, disclosures which relate to improper conduct or detrimental action by a member, officer or employee of Northern Midlands Council must be made as explained in [parts 7.2 to 7.6](#). A contractor, or a member of the public under s7A of the Act, can only make a disclosure about a public body, so they must make it to the Ombudsman or the Integrity Commission.

7.2 Disclosure to persons within the Northern Midlands Council

Disclosures of improper conduct or detrimental action by a member, officer or employee of Northern Midlands Council may be made to the following officers:

- General Manager – who is the “Principal Officer” of the public body, within the terms of the Act; and
- a Public Interest Disclosure Officer.

Each person who holds or acts in any of the following positions within Northern Midlands Council has been appointed by the Principal Officer to act as a Public Interest Disclosure Officer, and holds a delegation which enables them to receive public interest disclosures under the Act.

- People & Culture Business Partner
- Regulatory & Community Services Manager

Where a person is contemplating making a disclosure and is concerned about approaching the Principal Officer or a Public Interest Disclosure Officer in the workplace, he or she can call the relevant officer and request a meeting in a discreet location away from the workplace.

It is not a requirement that the person contemplating making a disclosure refers to the Act, or is aware of the Act, to make a valid disclosure.

A disclosure about the Principal Officer or Northern Midlands Council should be immediately referred to the Ombudsman or the Integrity Commission.

7.3 Disclosure to the Ombudsman

A disclosure about improper conduct or detrimental action by Northern Midlands Council or any of its members, officers or employees may also be made directly to the Ombudsman. The contact details for the Ombudsman are:

The Ombudsman
GPO Box 960
HOBART TAS 7001

or at

Level 6, 86 Collins Street
HOBART TAS 7000

Website: www.ombudsman.tas.gov.au

Email: ombudsman@ombudsman.tas.gov.au

Phone: 1800 001 170 (Freecall, though charges for mobile phones may apply)

7.4 Disclosure to the Integrity Commission

A disclosure about improper conduct or detrimental action by Northern Midlands Council or any of its members, officers or employees may also be made directly to the Integrity Commission. The contact details for the Integrity Commission are:

Tasmanian Integrity Commission
GPO Box 822
HOBART TAS 7001

or at

Level 2
Surrey House
199 Macquarie Street
HOBART TAS 7000

Website: www.integrity.tas.gov.au
Email: integritycommission@integrity.tas.gov.au
Phone: 1300 720 289

7.5 To which entity should a disclosure be made?

As can be seen from [part 7.1](#) of these procedures, there are some situations in which a disclosure may only be made to a single entity. For instance, if the disclosure is about a councillor in a local council, it must be made to the Ombudsman. Where there is a choice of entities, those choices will include the Ombudsman and the Integrity Commission. Either of those entities will be able to give advice on the most suitable entity to receive the disclosure, but the Ombudsman has overall responsibility for the administration of the Act.

The considerations which might sensibly bear on the choice of entity to which the disclosure is made include:

- the nature of the normal functions (and therefore the skills and experience) of the different entities which might be chosen;
- the desirability of independent investigation of the disclosure – which might, for instance, lead away from making the disclosure to the public body; and
- the seriousness or otherwise of the disclosure.

Note that if the disclosure is about Northern Midlands Council it can only be made to the Ombudsman or the Integrity Commission. Given the normal functions of the Integrity Commission focus on individual misconduct it is recommended that the Ombudsman be contacted in the first instance.

8 Roles and responsibilities

This part explains the roles and responsibilities of individuals within Northern Midlands Council under the Act.

8.1 Members, officers and employees

Members, officers and employees of Northern Midlands Council are encouraged to report known or suspected incidences of improper conduct or detrimental action under the Act, in accordance with these procedures.

All members, officers and employees of the Northern Midlands Council have an important role to play in supporting those who have made a legitimate disclosure. They must refrain from any activity that is, or could be perceived to be, victimisation or harassment of a person who makes a disclosure. Furthermore, they should protect and maintain the confidentiality of a person they know or suspect to have made a disclosure.

8.2 Principal Officer

The Principal Officer has primary responsibility for ensuring that the provisions of the Act are implemented by the public body. Section 62A of the Act provides that the Principal Officer has responsibility for:

- preparing procedures for approval by the Ombudsman;
- receiving public interest disclosures and ensuring they are dealt with in accordance with the Act;
- ensuring the protection of witnesses;
- ensuring the application of natural justice in the public body's procedures;
- ensuring the promotion of the importance of public interest disclosures and general education about the Act to all staff, and ensuring easy access to information about the Act and the public body's procedures, and
- providing access to confidential employee assistance programs and appropriately trained internal support staff for those involved in the process.

The Principal Officer may delegate many of his or her functions to a Public Interest Disclosure Officer.

8.3 Public Interest Disclosure Officer

A Public Interest Disclosure Officer is appointed by the Principal Officer under s 62A(2) of the Act, and holds a delegation from the Principal Officer which enables him or her to exercise the statutory powers and functions given to the Principal Officer by the Act which are listed in their instrument of delegation.

These procedures frequently give responsibilities or functions to a Public Interest Disclosure Officer. Not all of these are referable to specific statutory powers or functions bestowed on the Principal Officer by the Act, and so some of them represent things which the Public Interest Disclosure Officer is expected to do on a purely administrative basis.

Subject to the terms of their delegation, the responsibilities of a Public Interest Disclosure Officer generally include:

- acting as a contact point for general advice about the operation of the Act for any person wishing to make a disclosure about improper conduct or detrimental action;
- making arrangements for a disclosure to be made privately and discreetly and, if necessary, away from the workplace;
- receiving any disclosure made orally or in writing (from internal and external disclosers);
- recording in writing the details of any disclosure which is made orally;
- impartially assessing the allegation and determining whether it is a disclosure made in accordance with Part 2 of the Act (that is, “a protected disclosure”);
- impartially assessing under s 33 of the Act whether a disclosure is a “public interest disclosure”; and
- taking all necessary steps to ensure that the identity of the discloser and the identity of the person who is the subject of the disclosure are kept confidential.

8.4 Investigator

Where the Northern Midlands Council has determined that a disclosure is a public interest disclosure, or where the Ombudsman has referred a disclosed matter to Northern Midlands Council for investigation, the Principal Officer will appoint an investigator to investigate the matter in accordance with the Act. An investigator may be a person from within the public body or a consultant engaged for that purpose.

8.5 Welfare manager

The welfare manager will be appointed by the Principal Officer or by a Public Interest Disclosure Officer, and is responsible for looking after the general welfare of the discloser. The welfare manager will:

- examine the immediate welfare and protection needs of a person who has made a disclosure, and seek to foster a supportive work environment;

- advise the discloser of the legislative and administrative protections available to him or her;³
- listen and respond to any concerns of harassment, intimidation, victimisation or other detrimental action which may be occurring in reprisal for making the disclosure; and
- so far as is practicable, protect the identity of the discloser in the course of carrying out these responsibilities.

A welfare manager may be a person from within the public body or a consultant engaged for that purpose.

9 Confidentiality

The Northern Midlands Council will take all reasonable steps to protect the identity of a discloser. Maintaining confidentiality is crucial in ensuring reprisals are not made against the discloser.

All reasonable care should also be taken to protect the privacy of witnesses and of the person against whom the disclosure has been made.

Section 23 of the Act requires any person who receives information due to the handling or investigation of a protected disclosure, not to disclose that information except in certain limited circumstances. Disclosure of information in breach of this section constitutes an offence that is punishable by a maximum fine of 60 penalty units or six months imprisonment, or both.

The circumstances in which a person may disclose information obtained about a protected disclosure include:

- where exercising their functions or the functions of the public body under the Act;
- when making a report or recommendation under the Act;
- when publishing statistics in the annual report of a public body; and
- in proceedings for certain offences in the Act.

However, the Act prohibits the inclusion of particulars in any report or recommendation that is likely to lead to the identification of the discloser. The Act also prohibits the identification of the person who is the subject of the disclosure in any particulars included in an annual report made in accordance with Part 9 of the Act.

³ See [part 12](#) below for details of the legislative protections.

It may be necessary to consider disclosing information where:

- it is essential, having regard to the principles of natural justice, that the identifying information be disclosed to the person who is the subject of the disclosure; or
- the investigating body believes that the disclosure of the identifying information is necessary for the matter to be effectively investigated.

In both circumstances, the person who made the disclosure should be informed as to this step.

The Northern Midlands Council will ensure that all relevant files, whether paper or electronic, are kept securely and can only be accessed by the Principal Officer, Public Interest Disclosure Officer/s, the investigator, and (in relation to welfare matters only) the welfare manager.

All printed material will be kept in files that are clearly marked as confidential, and all materials relevant to an investigation, such as tapes from interviews, will also be stored securely with the files.

Care should also be taken to ensure that all relevant phone calls and meetings are conducted in private.

Section 90 exempts documents from release under the *Right to Information Act 2009* to the extent that they contain information regarding a disclosure, or information that is likely to lead to the identification of the person who made the disclosure or the person who is the subject of the disclosure.

10 Publishing statistics

Section 86 of the Act requires Northern Midlands Council to include in its annual report:

- the number and types of disclosures made to the Northern Midlands Council during the year, and the number of disclosures determined to be a public interest disclosure;
- the number of disclosures determined by the Northern Midlands Council to be public interest disclosures that it investigated during the year;
- the number and types of disclosed matters referred to the Northern Midlands Council by the Ombudsman for investigation;
- the number and types of disclosures referred by the Northern Midlands Council to the Ombudsman for investigation;
- the number and types of investigations taken over from the Northern Midlands Council by the Ombudsman;

- the number and types of disclosed matters that the Northern Midlands Council has declined to investigate;
- the number and types of disclosed matters that were substantiated upon investigation and the action taken on completion of the investigation, and
- any recommendations made by the Ombudsman that relate to the Northern Midlands Council.

11 Preliminary issues

11.1 What should the recipient of the disclosure do upon receipt of the disclosure?

If the disclosure is oral, the recipient should make a file note as soon as possible, which records the time when the disclosure was made, the circumstances under which it was made and, so far as is possible, the exact words used by the discloser. The recipient should also ask the discloser to put the disclosure in writing as soon as possible.

Unless the recipient is the Principal Officer (or the disclosure is about the Principal Officer), the recipient should immediately inform the Principal Officer of the disclosure, and should provide the Principal Officer with a copy of the disclosure, or record of the disclosure, and of any accompanying documents.

If the disclosure is from a contractor, a member of the public or about the Principal Officer or Northern Midlands Council, it should be immediately referred to the Ombudsman or the Integrity Commission.

A file should be created for the disclosure, marked clearly as being a *Public Interest Disclosures Act 2002* matter – see [part 9](#) of these procedures (Confidentiality).

11.2 Assessing the disclosure – is it a protected disclosure?

The protections provided by the Act to disclosers (contained in Part 4 of the Act) only apply where the disclosure made is a “protected disclosure”. This is defined in s14 as a disclosure made in accordance with Part 2 of the Act.

As soon as practicable after the receipt of a disclosure, the disclosure should therefore be assessed by the Principal Officer or a Public Interest Disclosure Officer to determine whether it has been made in accordance with Part 2 of the Act. The following questions need to be asked in carrying out this assessment:

- has the disclosure been made by a public officer or contractor? (See [parts 6.2](#) and [6.3](#) above.);
- does the disclosure concern improper conduct or detrimental action? (See [parts 6.4](#) and [6.5](#) above.)

- did the alleged conduct or action occur more than 3 years before the commencement of the Act – i.e. on or after 1 January 2001? (See s 10 of the Act.); and
- has the disclosure been made to the appropriate person? (See [part 7.1](#) above.)

As required by s 6 of the Act (see [part 6.1](#) above), one of the preconditions to a disclosure being a protected disclosure, and therefore attracting the protections in Part 3 of the Act, is that it is made by a public officer or a contractor. Note that disclosure by contractors must be made to the Ombudsman or Integrity Commission.

Note that an anonymous disclosure may be accepted if the person receiving it is satisfied that the disclosure is being made by a public officer or contractor (see s 8 of the Act). If the person is satisfied that an anonymous disclosure is from a contractor it should be referred to the Ombudsman.

The person who carries out the assessment should inform the discloser as soon as practicable of their conclusion as to whether the disclosure is a protected disclosure, and of their reasons for coming to that conclusion. This should be done in writing. If the disclosure has been assessed as being a protected disclosure, the discloser should be given a copy of Part 3 of the Act, which details the protections which the Act provides. These protections should be explained to the discloser if necessary. The discloser should also be informed of the process which will now be followed with respect to the disclosure.

A copy of the assessment should also be given to the Principal Officer without delay, where the person who carried out the assessment is not the Principal Officer.

If the disclosure is considered to be a protected disclosure, the Principal Officer or a Public Interest Disclosure Officer should immediately appoint a welfare manager to protect the interests of the discloser, and ensure that the discloser is advised of the name and contact details of that person (see [parts 8.5](#) and [15.1](#)).

Section 7A of the Act provides that a person to whom a disclosure may be made under Part 2 of the Act may, if the person considers that it would be in the public interest to do so, treat any other person who is not a public officer or a contractor as a contractor for the purposes of the Act. Only the Ombudsman or the Integrity Commission can accept disclosures from contractors, so the person will need to be advised to contact either of those bodies. If the Public Interest Disclosure Officer considers this is applicable, they should seek advice from the Ombudsman.

11.3 Should the disclosure be referred to another body?

11.3.1 Referral to the Ombudsman

The Northern Midlands Council may refer a public interest disclosure to the Ombudsman if it believes that it is not able to complete the investigation satisfactorily (see s 68 of the Act). The Act does not provide for other relevant circumstances in which a public body may refer a protected disclosure to the Ombudsman before commencing an investigation, but an alternative way of achieving the same result would

for the public body to encourage the discloser to make their disclosure direct to the Ombudsman, such that there is no need for the public body to continue to investigate the matter.

11.3.2 Referral to the Integrity Commission

The Northern Midlands Council may refer a protected disclosure to the Integrity Commission where it considers that the disclosure relates to misconduct as defined in s 4(1) of the IC Act.

The Northern Midlands Council must notify the discloser of the referral within a reasonable time (unless the disclosure was made anonymously) under s 29D.

The Integrity Commission may deal with the disclosure under the IC Act, or it may refer the disclosure to the Ombudsman or a public body, as the case may require, for action by the Ombudsman or public body in accordance with the Act.

Matters which would bear on a decision as to whether a protected disclosure should be referred to the Integrity Commission are:

- the relevance of the disclosure to the normal functions of the Commission;
- the desirability of independent investigation by the Commission of the subject matter of the disclosure; and
- the views of the discloser as to whether referral should occur.

11.3.3 Referral of criminal conduct to the Police

It is possible that, before or during an investigation, facts are uncovered that reveal the possibility of a criminal offence. If this happens, the Northern Midlands Council will not commence, or will suspend, the investigation and will consult with the Ombudsman as to the future of the matter. Under section 41 of the Act, the Ombudsman has the power to refer a disclosed matter to the Commissioner of Police for investigation.

If the Ombudsman is satisfied that the disclosed matter should be referred to Tasmania Police, the Northern Midlands Council should consider whether the disclosure should be referred to the Ombudsman under s 68 of the Act.

Early referral of the matter may avoid interference with the evidentiary trail. Referral to the police through the Ombudsman will also avoid any question of a breach of confidentiality under s 23 of the Act. Once a disclosure is referred to the Commissioner of Police through the Ombudsman, the investigation under the Act ceases. However, there may still be administrative or operational issues which have been identified during the disclosure process or investigation that should be dealt with under other internal processes of the Northern Midlands Council. The Principal Officer, or the Public Interest Disclosure Officer acting in consultation with the Principal Officer, will decide how the matter should be dealt with.

11.4 Further assessment - Is the disclosure a public interest disclosure?

Where the Principal Officer or Public Interest Disclosure Officer has received a disclosure that has been assessed to be a protected disclosure, the Principal Officer or Public Interest Disclosure Officer must make a determination under s 33 of the Act as to whether the disclosure is a public interest disclosure. This assessment must be made within 45 days of the receipt of the disclosure.

For a disclosure to be a public interest disclosure, the public body must be satisfied that the disclosure shows or tends to show that the public officer to whom the disclosure relates –

- has engaged, is engaging or proposes to engage in improper conduct in his or her capacity as a public officer, or
- has taken, is taking or proposes to take detrimental action in reprisal for the making of the protected disclosure.

A disclosure must be more than a mere allegation without substantiation. A disclosure must include an indication of the existence of evidence that, if substantiated, would show or tend to show that the alleged conduct occurred.

Where the Principal Officer or Public Interest Disclosure Officer concludes that the disclosure amounts to a public interest disclosure, he or she must -

- advise the Principal Officer (if not the person receiving the disclosure);
- notify the Ombudsman within 14 days of the decision;
- notify the person making the disclosure within 14 days of the decision (unless it is an anonymous disclosure); and
- proceed to investigate the disclosed matter - see [part 12](#) (Investigations) below - see s 34.

If the Principal Officer or Public Interest Disclosure Officer concludes that the disclosure is not a public interest disclosure, he or she must -

- advise the Principal Officer (if not the person receiving the disclosure);
- notify the Ombudsman within 14 days of the decision; and
- notify the person making the disclosure within 14 days of the decision (unless it is an anonymous disclosure) – see s 35.

The Ombudsman must then review this decision under s 35(2).

If, on review of the matter, the Ombudsman decides that the disclosure is not a public interest disclosure, the matter does not need to be dealt with under the Act. The

Principal Officer, or the Public Interest Disclosure Officer in consultation with the Principal Officer, will then decide how the disclosure should be dealt with.

If the Ombudsman determines the disclosure is not a public interest disclosure, but could be a complaint under the *Ombudsman Act 1978* the Ombudsman must notify the discloser of his or her right to have the disclosure dealt with as a complaint under the *Ombudsman Act* if he or she wishes.

If the Ombudsman determines that the disclosure is in fact a public interest disclosure, the matter may be referred back to the public body under s 42 for investigation under the Act or the Ombudsman will deal with the disclosed matter.

12 Protection

12.1 When does protection commence?

Where the Northern Midlands Council receives a disclosure which complies with the requirements of Part 2 of the Act, the disclosure immediately attracts the protections set out in Part 3 of the Act. This is so whether or not the disclosure is factually correct (although one of the requirements of Part 2, as found in s 6, is that the discloser honestly believes that the alleged improper conduct or detrimental action in fact occurred).

The protection also extends to a person who intends to make a disclosure.

Note that, as provided in s 9, a disclosure can still be made where the discloser cannot identify the person or body to whom or to which the disclosure relates.

12.2 What protection does the Act provide?

Part 3 of the Act gives various types of protection to a person who makes a protected disclosure. This part of these procedures only provides a summary of some elements of that Part of the Act.

A person who makes a protected disclosure:

- is not subject to any civil or criminal liability, or to any liability arising by way of administrative process, for making the protected disclosure (s 16);
- does not by doing so commit an offence under a provision of any other Act that imposes a duty to maintain confidentiality, or which imposes any other restriction on the disclosure of information (s 17(1)(a)); and
- does not by doing so breach an obligation by way of oath, or rule of law or practice, or under an agreement, which requires the discloser to maintain confidentiality or otherwise restricts the disclosure of information (s 17(1)(b)).

These last two protections do not apply, however, to a disclosure of information to a person other than the person to whom the protected disclosure was originally made,

unless that further disclosure was made in accordance with the Act (see s 17(2) of the Act).

Part 3 also contains various provisions which are intended to protect a discloser from detrimental action by way of reprisal for a protected disclosure. By s 19, the Act makes it an offence to take such detrimental action. By s 20, it creates a liability to pay damages for such detrimental action. And by s 21, it gives a person who believes that detrimental action has been taken against him or her the right to apply to the Supreme Court for an order requiring the person who has taken the detrimental action to remedy that action, or for an injunction.

13 Investigations

13.1 Introduction

The Northern Midlands Council must investigate every disclosure referred to it for investigation by the Ombudsman under s 63(b).

Unless the matters set out in 13.2 below apply, or the matter is referred to the Ombudsman, the Northern Midlands Council will investigate every disclosure that it receives and determines is a public interest disclosure under s 33 of the Act (see s 63(a) of the Act).

The Principal Officer will appoint an investigator to carry out the investigation. The investigator may be a person from within an organisation or a consultant engaged for that purpose.

The objectives of an investigation are:

- to collate information relating to the allegation as quickly as possible. This may involve taking steps to protect or preserve documents, materials and equipment;
- to consider the information collected and to draw conclusions objectively and impartially; and
- to maintain procedural fairness in the treatment of witnesses and generally to all parties involved in the disclosure.

13.2 Matters that do not have to be investigated

Before embarking on the investigation of a public interest disclosure, the Principal Officer or Public Interest Disclosure Officer must first consider whether the disclosed matter needs to be investigated. Section 64 specifies certain circumstances under which a public body may legitimately decide not to investigate. Those circumstances are if:

- in the opinion of the public body the disclosure is trivial, vexatious, misconceived or lacking in substance;
- the subject matter of the disclosure has already been adequately dealt with by the Ombudsman or a public body, statutory authority, Commonwealth statutory authority, commission, court or tribunal;
- the person making the disclosure has commenced proceedings in a commission, court or tribunal in relation to the same matter, and that commission, court or tribunal has power to order remedies similar to those available under this Act;
- the person making the disclosure had knowledge for more than 12 months of the disclosed matter before making the disclosure and failed to give a satisfactory explanation for the delay in making the disclosure;
- the disclosure relates solely to the personal interests of the person making the disclosure;
- the disclosure is based on false or misleading information; or
- the matter which is the subject of the disclosure has already been determined and the additional disclosure does not provide significant or substantial new information.

Any decision not to proceed with an investigation on a ground specified in s 64 must be made by the Principal Officer.

If the Principal Officer determines that the disclosed matter is not to be investigated, notice of this fact must be given within 14 days to both the Ombudsman and (except in the case of an anonymous disclosure) the person who made the disclosure. Reasons for the decision must accompany the notice.

The Ombudsman is required by s 65(2) to review such a decision. Following the review, the Ombudsman must notify the Northern Midlands Council of his or her decision within a reasonable time. If the Ombudsman on review determines that the disclosure should not be investigated, the matter does not need to be dealt with under the Act. The Principal Officer, or the Public Interest Disclosure Officer in consultation with the Principal Officer, will decide how the matter should be dealt with.

If the Ombudsman determines that the disclosure should be investigated, and the matter is not referred to the Ombudsman for a reason specified in s 68, the Northern Midlands Council must proceed with the investigation.

13.3 Appointment of investigator and framing of terms of reference

The Principal Officer – not a Public Interest Disclosure Officer - will determine who is to carry out the investigation. As earlier indicated, this may be an officer within the Northern Midlands Council or an external consultant.

The investigator will be given formal terms of reference, signed by the Principal Officer.

The terms of reference will specify:

- the matters to be investigated;
- the date by which the investigation is to be concluded; and
- the resources available to the investigator for the purposes of the investigation.

The completion date should be as soon as practicable but, in any event, not more than 6 months from the date of the determination that the disclosure is a public interest disclosure under s 77A(1). If at any stage before or during the investigation it appears that the investigation cannot be completed within 6 months, the Northern Midlands Council may apply to the Ombudsman for an extension of up to 6 months in which to complete the investigation under s 77A(2).

The terms of reference should require the investigator to make regular reports to the Principal Officer.

13.4 Investigation plan

The investigator should prepare an investigation plan for approval by the Principal Officer. The plan should list the issues which are to be investigated and describe the steps which the investigator intends to take in investigating each of those issues.

The plan should be updated as necessary during the course of the investigation.

13.5 Natural justice

The principles of natural justice must be carefully observed in the course of the investigation, with respect to all parties involved. These principles are sometimes referred to as "procedural fairness".

The principles are a set of procedural standards which need to be met if the right of a person to a fair hearing can be accepted as having been satisfied.

The Northern Midlands Council will comply with the following requirements in ensuring that procedural fairness is accorded to all parties involved.

No one is to be involved in the investigation:

- who is known to be biased against any person who is potentially subject to an adverse finding;
- who is known to hold any biases which are relevant to the subject-matter of the investigation; or

- in respect of whom there is reasonable ground for apprehending or suspecting bias.⁴

If the investigator is aware of any reason why they may be susceptible to an allegation of bias on the basis of these principles, they should immediately inform the Principal Officer.

Any person who is potentially subject to an adverse finding or comment must be told of:

- the allegations made against them, or which have arisen against them as a result of the investigation;
- all of the information which is adverse to their interests and which is, on an objective basis, credible, relevant and significant to the investigation; and
- the potential findings in view, and their possible consequences.

This must be done before any final conclusions are formed by the investigator.

Each such person must be given a reasonable time to respond to the material which is provided to them.

The investigator must maintain an open mind, and must fairly take into account all representations which such a person may make.

Note that there is no requirement to inform the person who is subject to the disclosure as soon as it is received, or as soon as the investigation has commenced. Note also that the name of the person making the disclosure or any particulars which might identify that person must not be revealed unless necessary, and with the discloser's knowledge.

The final investigation report should be drafted in a way that demonstrates that procedural fairness has been accorded. For instance, it should record and deal with all submissions and evidence which a person has put in their defence.

⁴ For apprehended bias, the test is whether a fair minded lay observer, taking into account all relevant circumstances, might reasonably apprehend that the decision-maker might not bring an impartial mind to the resolution of the questions that he or she is required to decide.

13.6 Conduct of the investigation

A useful reference in planning and executing the investigation is the publication by the Australian Public Service Commission (albeit produced for a different purpose), *Handling misconduct: A human resource manager's guide* (Second Edition, 2015).⁵

The investigator should make contemporaneous notes of all discussions and phone calls, and consideration should be given to the desirability of audiotaping significant interviews with witnesses

All information gathered in the course of the investigation must be securely stored.

Interviews should be conducted in private, and the investigator should take all reasonable steps to protect the identity of the discloser. Where disclosure of the identity of the person cannot be avoided, due to the nature of the allegations, the investigator should warn the discloser and his or her welfare manager of this.

13.7 Referral of an investigation to the Ombudsman

Under s 68 of the Act, a public body may refer the investigation of a disclosed matter to the Ombudsman where the public body considers that its own investigation is being obstructed or that it is otherwise not within the capacity of the public body to complete the investigation.

Any decision as to whether the investigation should be referred to the Ombudsman will be taken by the Principal Officer.

See also [part 11.3.3](#), concerning referral of an investigation to the Ombudsman, with a view to referral by the Ombudsman to the Commissioner of Police of suspected criminal conduct.

13.8 Provision of information about the investigation

The Principal Officer or the Public Interest Disclosure Officer must ensure that the discloser is kept regularly informed concerning the handling of a protected disclosure and an investigation.

The Principal Officer must report to the Ombudsman about the progress of an investigation.

Section 74 of the Act requires a public body, at the request of the Ombudsman or the person who made the disclosure, to give the Ombudsman or that person reasonable

⁵ Available online at <http://www.apsc.gov.au/publications-and-media/current-publications/handling-misconduct-a-human-resource-managers-guide-2015/part-i-framework-for-handling-misconduct> (current as at June 2017).

information about the investigation. The information must be given within 28 days of the request.

However, as provided in s 74(3), such information does not have to be given to the discloser if:

- it has already been given to the person; or
- the giving of the information would endanger the safety of another or may prejudice the conduct of the investigation.

14 Action taken after an investigation

14.1 Investigator's final report

At the conclusion of the investigation, the investigator must submit a written report of his or her findings to the Principal Officer. The report should contain:

- the allegation/s;
- a description of the manner in which the investigation was conducted, with sufficient detail to demonstrate that procedural fairness was observed;
- an account of all relevant information received;
- details of the evidence and submissions supplied by any person against whom an adverse finding is made, and the evaluation of that material by the investigator; and
- the findings made and conclusions reached, and the basis for them.

Note in particular that the report should not include any comment adverse to any person unless that person has been given an opportunity to be heard in the matter and their defence is fairly set out in the report (see [part 13.5](#) of these procedures).

With a view to potential action by the public body under s 75 of the Act, if the investigator has found that conduct disclosed by the discloser has occurred, the investigator may wish to include recommendations as to:

- any steps that need to be taken by the Northern Midlands Council to prevent the conduct from continuing or occurring in the future; and
- any action that should be taken by the Northern Midlands Council to remedy any harm or loss arising from that conduct.

The steps to be taken may include bringing disciplinary proceedings against the person responsible for the conduct, and referring the matter to an appropriate authority for further consideration. For example, if the investigation has revealed conduct that may

constitute a criminal offence, consideration should be given to whether the matter should be referred to Tasmania Police, unless this has previously occurred.

The report must be accompanied by:

- the transcript or other record of any oral evidence taken, including tape recordings; and
- all documents, statements or other exhibits received by the officer and accepted as evidence during the course of the investigation.

The report must not disclose particulars likely to lead to the identification of the discloser under s 23(2).

14.2 Action to be taken

If the Principal Officer is satisfied that the conduct which was the subject of the investigation has occurred, he or she must consider the recommendations in the investigator's report and decide upon the steps which are to be taken to prevent the conduct from continuing or occurring in the future under s 75(1)(a). Again taking into consideration any recommendations in the investigator's report, the Principal Officer must also consider whether any action should be taken to remedy any harm or loss arising from the conduct under s 75(1)(b).

Where the Public Interest Disclosure Officer is responsible for the progress of the investigation and is satisfied that the disclosed conduct has occurred, he or she will recommend to the Principal Officer the action that must be taken.

The Principal Officer will provide a written report to the Northern Midlands Council and the Ombudsman, setting out the findings of the investigation and any remedial steps taken.

Where the investigation concludes that the disclosed conduct did not occur, the Principal Officer will report these findings to the Ombudsman and to the discloser.

As required by s 77 of the Act, the Principal Officer will also inform the discloser of the findings of the investigation, and of any steps taken under s 75 as a result of the findings made.

15 Managing the welfare of the discloser

15.1 Commitment to protecting disclosers

The Northern Midlands Council is committed to the protection of genuine disclosers against detrimental action taken in reprisal for the making of protected disclosures. The Principal Officer is responsible for ensuring that disclosers and witnesses are protected from detrimental action, and that the culture of the workplace is supportive of protected disclosures being made.

The Principal Officer or the Public Interest Disclosure Officer must appoint a welfare manager to support all persons who have made a protected disclosure. See [part 8.5](#) for the responsibilities of a welfare manager.

The welfare manager must also provide advice about what the discloser should do if they believe that a colleague/s or a relative/s is being subjected to detrimental action. The advice will include what level of information it is necessary for them to provide.

All employees will be advised that it is an offence for a person to take detrimental action in reprisal for a protected disclosure (s 19). The maximum penalty is a fine of 240 penalty units or two years imprisonment, or both. The taking of detrimental action in breach of this provision can also be grounds for making a disclosure under the Act and can result in an investigation.

See [part 6.5](#) for further details as to what constitutes detrimental action.

A discloser who believes that they are being subjected to detrimental action should report it to the Principal Officer or a Public Interest Disclosure Officer. If they believe that the reprisal is not being effectively dealt with by the Northern Midlands Council, they may report the matter to the Ombudsman. A report of detrimental action may qualify as a protected disclosure under the Act.

15.2 Keeping the discloser informed

The Principal Officer or the Protected Interest Disclosure Officer must ensure that the discloser is kept informed of action taken in relation to his or her disclosure, and the time frames that apply. The discloser must be informed of the objectives of any investigation that takes place, the findings of the investigation, and the steps taken by the Northern Midlands Council to address any improper conduct that has been found to have occurred. The discloser must be given reasons for all decisions made by the Northern Midlands Council in relation to a disclosure. All communication with the discloser must be in plain English.

15.3 Occurrence of detrimental action

If a discloser reports an incident of detrimental action allegedly taken in reprisal for the making of the disclosure, the welfare manager must:

- record details of the incident;
- advise the discloser of his or her rights under the Act; and
- advise the Principal Officer of the detrimental action.

The taking of detrimental action in reprisal for the making of a disclosure can be an offence against the Act as well as grounds for making a further disclosure. Where such detrimental action is reported, the Public Interest Disclosure Officer or the Principal Officer will assess the report as a new disclosure under the Act, and it will be dealt with accordingly in accordance with these procedures.

15.4 Discloser implicated in improper conduct

Where a person who makes a disclosure is implicated in misconduct, the Northern Midlands Council will handle the disclosure and protect the discloser from reprisals in accordance with the Act, the Ombudsman's guidelines and these procedures. At the same time the Northern Midlands Council acknowledges that the act of disclosing should not shield disclosers from the reasonable consequences flowing from any involvement in improper conduct. Section 18 of the Act specifically provides that a person's liability for his or her own conduct is not affected by the person's disclosure of that conduct under the Act. However, in some circumstances, an admission may be a mitigating factor when considering disciplinary or other action.

The Principal Officer will make the final decision as to whether disciplinary or other action will be taken against a discloser. Where disciplinary or other action relates to conduct that is the subject of the person's disclosure, the disciplinary or other action will only be taken after the disclosed matter has been appropriately dealt with.

In all cases where disciplinary or other action is being contemplated, the Principal Officer must be satisfied that it has been clearly demonstrated that:

- the intention to proceed with disciplinary action is not causally connected to the making of the disclosure (as opposed to the content of the disclosure or other available information);
- there are good and sufficient grounds that would fully justify action against any non-discloser in the same circumstances; and
- there are good and sufficient grounds that justify exercising any discretion to institute disciplinary or other action.

The Public Interest Disclosure Officer or Principal Officer will thoroughly document the process, including recording the reasons why the disciplinary or other action is being taken, and the reasons why the action is not in retribution for the making of the disclosure. The Public Interest Disclosure Officer or Principal Officer will clearly advise the discloser of the proposed action to be taken, and of any mitigating factors that have been taken into account.

16 Management of the person against whom a disclosure has been made

The Northern Midlands Council recognises that employees against whom disclosures are made must also be supported during the handling and investigation of disclosures. The Northern Midlands Council will take all reasonable steps to ensure the confidentiality of the person who is the subject of the disclosure during the assessment and investigation process. Where an investigation does not substantiate a disclosure, the fact that the investigation has been carried out, the results of the investigation, and the identity of the person who is the subject of the disclosure will remain confidential.

The Public Interest Disclosure Officer or Principal Officer will ensure that the person who is the subject of any disclosure investigated by or on behalf of the Northern Midlands Council is accorded natural justice in accordance with [part 13.5](#) of these procedures.

Where the allegations in a disclosure have been investigated, and the person who is the subject of the disclosure is aware of the allegations or of the investigation, the Public Interest Disclosure Officer or Principal Officer will formally advise the person who is the subject of the disclosure of the outcome of the investigation.

The Northern Midlands Council will give its full support to a person who is the subject of a disclosure where the allegations contained in a disclosure are clearly wrong or unsubstantiated. If the matter has been publicly disclosed, the Principal Officer of the Northern Midlands Council will consider any request by that person to issue a statement of support setting out that the allegations were clearly wrong or unsubstantiated.

17 Offences

The Northern Midlands Council will ensure officers appointed to handle protected disclosures and all other employees are aware of the following offences created by the Act:

- Section 19(1)
This provision makes it an offence for a person to take detrimental action against a person in reprisal for a protected disclosure being made. The section provides for a maximum penalty of a fine of 240 penalty units or two years imprisonment, or both.
- Section 23(1)
This provision makes it an offence for a person to disclose, except under specified circumstances, information which they have obtained or received in the course of or as a result of a protected disclosure or the investigation of a disclosed matter under the Act. The section provides for a maximum penalty of 60 penalty units or six months imprisonment, or both.
- Section 54
This section creates various offences relating to obstructing the work of the Ombudsman under the Act, including offences relating to misleading the Ombudsman. The section provides for a maximum penalty of 240 penalty units or two years imprisonment, or both.
- Section 87(1)
This provision makes it an offence for a person to knowingly provide false information under the Act to certain officers (including the Ombudsman) with the intention that it be acted on as a disclosed matter. The provision provides

for a maximum penalty of 240 penalty units or two years imprisonment, or both.

- Section 87(2)

This section makes it an offence for a person to knowingly provide false information to a person conducting an investigation under the Act. The provision provides for a maximum penalty of 240 penalty units or two years imprisonment, or both.

The value of a penalty unit varies from time to time in accordance with movements in the Consumer Price Index. For more information, see the [Department of Justice website](#).⁶

18 Approval and review of these procedures

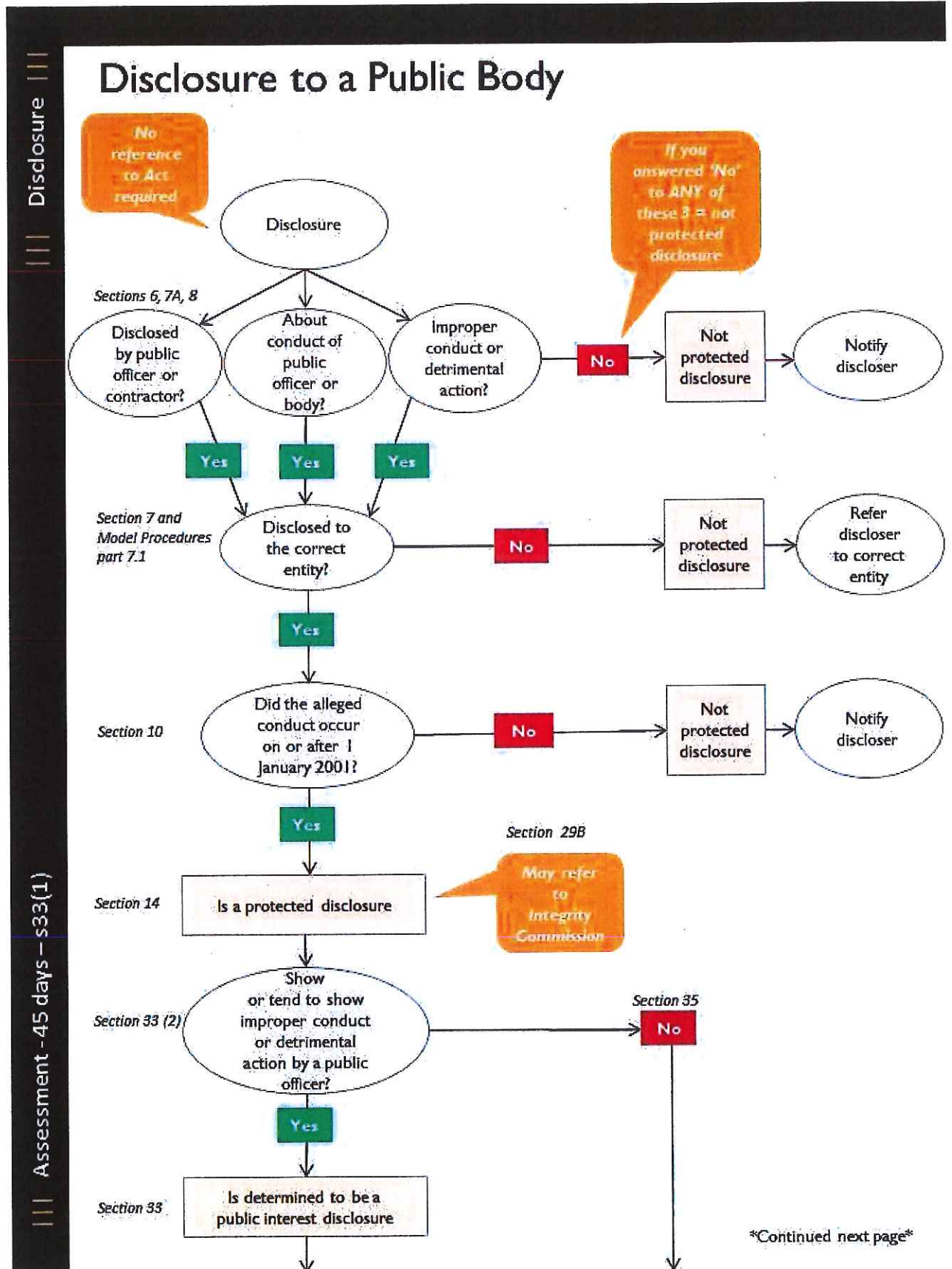
These procedures were approved by the Ombudsman under s 60(3) of the Act on

The procedures will be submitted to the Ombudsman for review at least once in each 3 year period to ensure they meet the objectives of the Act and accord with the Guidelines and Standards published by the Ombudsman under s 38(1)(c) of the Act.

The date by which the procedures must be submitted to the Ombudsman for review is

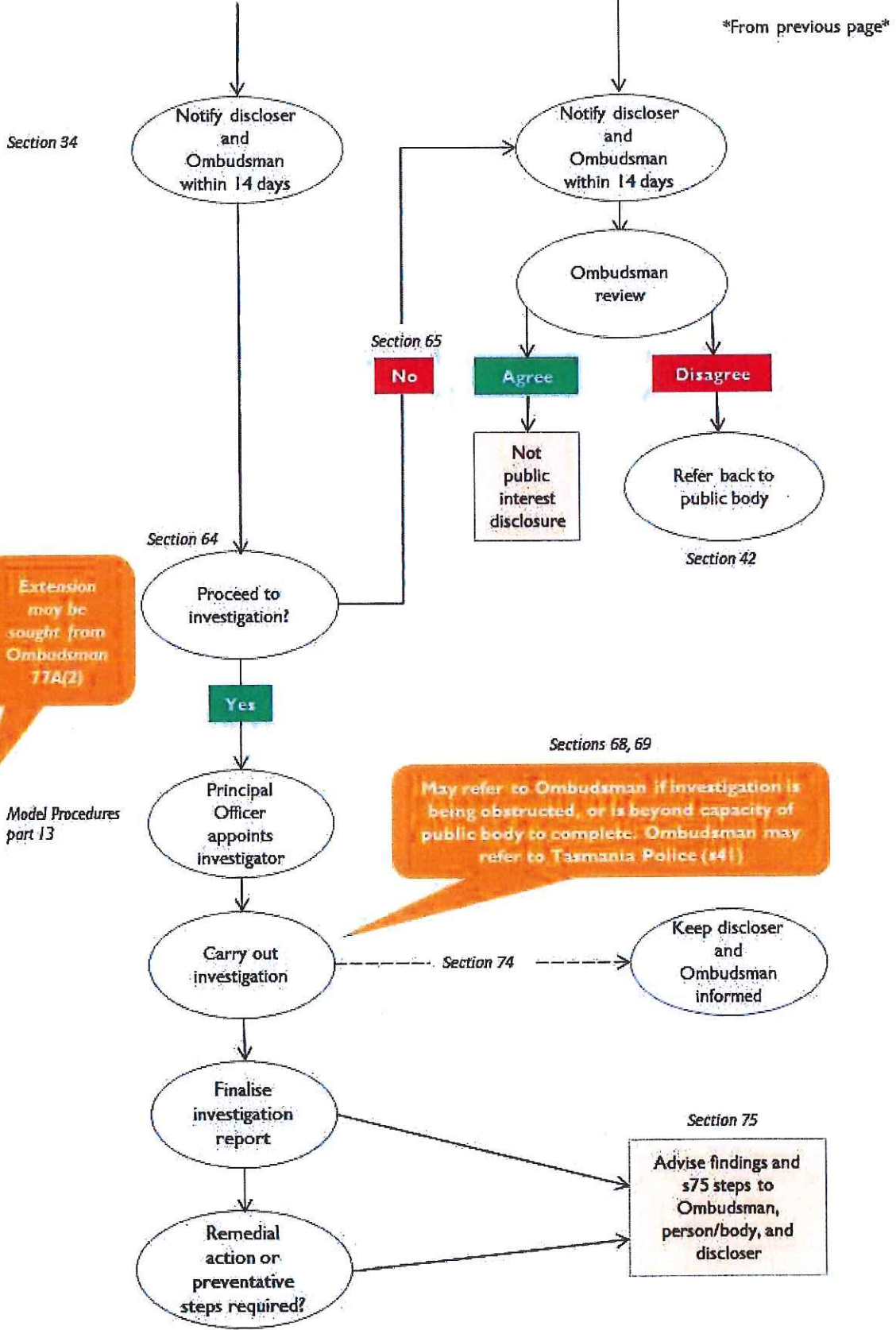
⁶ www.justice.tas.gov.au/about/legislation/value_of_indexed_units_in_legislation

20 Attachment I: Flowchart



Continued next page

Notification and Review
 Investigation - 6 months - s77A
 Result



of their right to make a disclosure to the Ombudsman or the Integrity Commission. I would be grateful if you could please advise how contractors are routinely advised of their rights under the Act, for example, do your tender processes or contracts contain any reference to a contractor's right to make disclosures under the Act? If you have not considered this matter previously, I suggest that you do so as part of the review process and advise me of steps taken to address the matter when you submit your procedures.

I would also take this opportunity to remind you of your annual reporting obligations under s86 of the Act. I wrote to all public bodies about this matter last year as many were not addressing all of the requirements. Unfortunately, I have observed that some public bodies have still not complied with s86.

Please do not hesitate to contact either Mr Sam Christensen or Ms Leah Dorgelo on 6166 4566 if you have any questions. Please note that due to staff annual leave commitments there may be some delay in the approval of procedures that are submitted prior to 28 July 2017.

Yours sincerely

A handwritten signature in black ink, appearing to be 'R Connock', with a long horizontal flourish extending to the right.

Richard Connock
OMBUDSMAN